

Syllabus for Ph.D. Admission Test 2023-24

### **Research Methodology**

Research Methodology: Objectives and Motivation of Research, Types of Research, Research Approaches, Significance of Research, Research Methods versus Methodology, Research and Scientific Method, Important of Research Methodology, Research Process, Criteria of Good Research, Problems Encountered by Researchers in India, Benefits to the society in general. Defining the Research Problem: Definition of Research Problem, Problem Formulation, Necessity of Defining the Problem, Technique involved in Defining a Problem.

Literature Survey: Importance of Literature Survey, Sources of Information, Assessment of Quality of Journals and Articles, Information through the Internet.

Literature Review: Need of Review, Guidelines for Review, Record of Research Review. Research Design: Meaning of Research Design, Need of Research Design, Feature of a Good Design Important Concepts Related to Research Design, Different Research Designs, Basic Principles of Experimental Design, Developing a Research Plan, Design of Experimental Set-up, Use of Standards and Codes.

Data Collection: Collection of primary data, Secondary data, Data organization, Methods of data grouping, Diagrammatic representation of data, Graphic representation of data. Sample Design, Need for sampling, some important sampling definitions, Estimation of population, Role of Statistics for Data Analysis, Parametric V/s Non Parametric methods, Descriptive Statistics, Measures of central tendency, and Dispersion, Hypothesis testing, Use of Statistical software.

Data Analysis: Deterministic and random data, Uncertainty analysis, Tests for significance: Chi square, student's t-test, Regression modeling, Direct, and Interaction effects, ANOVA, F-test, Time Series Analysis, Autocorrelation and Autoregressive modeling.

Research Report Writing: Format of the Research report, Synopsis, Dissertation, Thesis its Differentiation, References/Bibliography, Technical paper writing/Journal report writing, making a presentation, Use of visual aids, Intellectual property, Plagiarism.

Research Proposal Preparation: Writing a Research Proposal and Research Report, Writing Research Grant Proposal.



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## **Civil Engineering**

Section 1: Engineering Mathematics

Linear Algebra: Matrix algebra; Systems of linear equations; Eigenvalues and Eigenvectors. Calculus: Functions of single variable; Limit, continuity and differentiability; Mean value theorems, local maxima and minima; Taylor series; Evaluation of definite and indefinite integrals, application of definite integral to obtain area and volume; Partial derivatives; Total derivative; Gradient, Divergence and Curl, Vector identities; Directional derivatives; Line, Surface and Volume integrals.

Ordinary Differential Equation (ODE): First order (linear and nonlinear) equations; higher order linear equations with constant coefficients; Euler-Cauchy equations; initial and boundary value problems.

Partial Differential Equation (PDE): Fourier series; separation of variables; solutions of one- dimensional diffusion equation; first and second order one-dimensional wave equation and two- dimensional Laplace equation.

Probability and Statistics: Sampling theorems; Conditional probability; Descriptive statistics – Mean, median, mode and standard deviation; Random Variables – Discrete and Continuous, Poisson and Normal Distribution; Linear regression.

Numerical Methods: Error analysis. Numerical solutions of linear and non-linear algebraic equations; Newton's and Lagrange polynomials; numerical differentiation; Integration by trapezoidal and Simpson's rule; Single and multi-step methods for first order differential equations

#### Section 2: Structural Engineering

Engineering Mechanics: System of forces, free-body diagrams, equilibrium equations; Internal forces in structures; Frictions and its applications; Centre of mass; Free Vibrations of undamped SDOF system.

Solid Mechanics: Bending moment and shear force in statically determinate beams; Simple stress and strain relationships; Simple bending theory, flexural and shear stresses, shear centre; Uniform torsion, Transformation of stress; buckling of column, combined and direct bending stresses.

Structural Analysis: Statically determinate and indeterminate structures by force/ energy methods; Method of superposition; Analysis of trusses, arches, beams, cables and frames; Displacement methods:



Slope deflection and moment distribution methods; Influence lines; Stiffness and flexibility methods of structural analysis.

Construction Materials and Management: Construction Materials: Structural Steel – Composition, material properties and behaviour; Concrete - Constituents, mix design, short-term and long-term properties. Construction Management: Types of construction projects; Project planning and network analysis - PERT and CPM; Cost estimation. Concrete Structures: Working stress and Limit state design concepts; Design of beams, slabs, columns; Bond and development length; Prestressed concrete beams. Steel Structures: Working stress and Limit state design concepts; Design of tension and compression members, beams and beam- columns, column bases; Connections - simple and eccentric, beam-column connections, plate girders and trusses; Concept of plastic analysis -beams and frames.

Section 3: Geotechnical Engineering

Soil Mechanics: Three-phase system and phase relationships, index properties; Unified and Indian standard soil classification system; Permeability - one dimensional flow, Seepage through soils – two - dimensional flow, flow nets, uplift pressure, piping, capillarity, seepage force; Principle of effective stress and quicksand condition; Compaction of soils; One- dimensional consolidation, time rate of consolidation; Shear Strength, Mohr's circle, effective and total shear strength parameters, Stress-Strain characteristics of clays and sand; Stress paths.

Foundation Engineering: Sub-surface investigations - Drilling bore holes, sampling, plate load test, standard penetration and cone penetration tests; Earth pressure theories - Rankine and Coulomb; Stability of slopes – Finite and infinite slopes, Bishop's method; Stress distribution in soils – Boussinesq's theory; Pressure bulbs, Shallow foundations – Terzaghi's and Meyerhoff's bearing capacity theories, effect of water table; Combined footing and raft foundation; Contact pressure; Settlement analysis in sands and clays; Deep foundations – dynamic and static formulae, Axial load capacity of piles in sands and clays, pile load test, pile under lateral loading, pile group efficiency, negative skin friction.

Section 4: Water Resources Engineering

Fluid Mechanics: Properties of fluids, fluid statics; Continuity, momentum and energy equations and their applications; Potential flow, Laminar and turbulent flow; Flow in pipes, pipe networks; Concept of boundary layer and its growth; Concept of lift and drag. Hydraulics: Forces on immersed bodies; Flow measurement in channels and pipes; Dimensional analysis and hydraulic similitude; Channel Hydraulics -



Energy-depth relationships, specific energy, critical flow, hydraulic jump, uniform flow, gradually varied flow and water surface profiles.

Hydrology: Hydrologic cycle, precipitation, evaporation, evapo-transpiration, watershed, infiltration, unit hydrographs, hydrograph analysis, reservoir capacity, flood estimation and routing, surface run- off models, ground water hydrology - steady state well hydraulics and aquifers; Application of Darcy's Law.

Irrigation: Types of irrigation systems and methods; Crop water requirements - Duty, delta, evapotranspiration; Gravity Dams and Spillways; Lined and unlined canals, Design of weirs on permeable foundation; cross drainage structures.

#### Section 5: Environmental Engineering

Water and Waste Water Quality and Treatment: Basics of water quality standards – Physical, chemical and biological parameters; Water quality index; Unit processes and operations; Water requirement; Water distribution system; Drinking water treatment. Sewerage system design, quantity of domestic wastewater, primary and secondary treatment. Effluent discharge standards; Sludge disposal; Reuse of treated sewage for different applications. Air Pollution: Types of pollutants, their sources and impacts, air pollution control, air quality standards, Air quality Index and limits. Municipal Solid Wastes: Characteristics, generation, collection and transportation of solid wastes, engineered systems for solid waste management (reuse/ recycle, energy recovery, treatment and disposal).

Section 6: Transportation Engineering

Transportation Infrastructure: Geometric design of highways - cross-sectional elements, sight distances, horizontal and vertical alignments. Geometric design of railway Track – Speed and Cant. Concept of airport runway length, calculations and corrections; taxiway and exit taxiway design. Highway Pavements: Highway materials - desirable properties and tests; Desirable properties of bituminous paving mixes; Design factors for flexible and rigid pavements; Design of flexible and rigid pavement using IRC codes Traffic Engineering: Traffic studies on flow and speed, peak hour factor, accident study, statistical analysis of traffic data; Microscopic and macroscopic parameters of traffic flow, fundamental relationships; Traffic signs; Signal design by Webster's method; Types of intersections; Highway capacity.

#### Section 7: Geomatics Engineering



Principles of surveying; Errors and their adjustment; Maps - scale, coordinate system; Distance and angle measurement - Levelling and trigonometric levelling; Traversing and triangulation survey; Total station; Horizontal and vertical curves. Photogrammetry and Remote Sensing - Scale, flying height; Basics of remote sensing and GIS.



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## **Computer Science and Engineering**

### (Common for CSE, IT and Computer Application)

Section 1: Engineering Mathematics

Discrete Mathematics: Propositional and first order logic. Sets, relations, functions, partial orders and lattices. Monoids, Groups. Graphs: connectivity, matching, coloring. Combinatorics: counting, recurrence relations, generating functions.

Linear Algebra: Matrices, determinants, system of linear equations, eigenvalues and eigenvectors, LU decomposition.

Calculus: Limits, continuity and differentiability. Maxima and minima. Mean value theorem. Integration.

Probability and Statistics: Random variables. Uniform, normal, exponential, poisson and binomial distributions. Mean, median, mode and standard deviation. Conditional probability and Bayes theorem.

Section 2: Digital Logic

Boolean algebra. Combinational and sequential circuits. Minimization. Number representations and computer arithmetic (fixed and floating point).

Section 3: Computer Organization and Architecture

Machine instructions and addressing modes. ALU, data-path and control unit. Instruction pipelining, pipeline hazards. Memory hierarchy: cache, main memory and secondary storage; I/O interface (interrupt and DMA mode).

Section 4: Programming and Data Structures

Programming in C. Recursion. Arrays, stacks, queues, linked lists, trees, binary search trees, binary heaps, graphs.

Section 5: Algorithms



Searching, sorting, hashing. Asymptotic worst case time and space complexity. Algorithm design techniques: greedy, dynamic programming and divide-and-conquer. Graph traversals, minimum spanning trees, shortest paths.

Section 6: Theory of Computation

Regular expressions and finite automata. Context-free grammars and push-down automata. Regular and contex-free languages, pumping lemma. Turing machines and undecidability.

Section 7: Compiler Design

Lexical analysis, parsing, syntax-directed translation. Runtime environments. Intermediate code generation. Local optimisation, Data flow analyses: constant propagation, liveness analysis, common subexpression elimination.

Section 8: Operating System

System calls, processes, threads, inter-process communication, concurrency and synchronization. Deadlock. CPU and I/O scheduling. Memory management and virtual memory. File systems.

Section 9: Databases

ER-model. Relational model: relational algebra, tuple calculus, SQL. Integrity constraints, normal forms. File organization, indexing (e.g., B and B+ trees). Transactions and concurrency control.

Section 10: Computer Networks

Concept of layering: OSI and TCP/IP Protocol Stacks; Basics of packet, circuit and virtual circuits witching; Data link layer: framing, error detection, Medium Access Control, Ethernet bridging; Routing protocols: shortest path, flooding, distance vector and link state routing; Fragmentation and IP addressing, IPv4, CIDR notation, Basics of IP support protocols (ARP, DHCP, ICMP), Network Address Translation (NAT); Transport layer: flow control and congestion control, UDP, TCP, sockets; Application layer protocols: DNS, SMTP, HTTP, FTP, Email.



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## **Electronics and Communications**

Section 1: Engineering Mathematics

Linear Algebra: Vector space, basis, linear dependence and independence, matrix algebra, eigenvalues and eigenvectors, rank, solution of linear equations- existence and uniqueness.

Calculus: Mean value theorems, theorems of integral calculus, evaluation of definite and improper integrals, partial derivatives, maxima and minima, multiple integrals, line, surface and volume integrals, Taylor series.

Differential Equations: First order equations (linear and nonlinear), higher order linear differential

equations, Cauchy's and Euler's equations, methods of solution using variation of parameters, complementary function and particular integral, partial differential equations, variable separable

method, initial and boundary value problems.

Vector Analysis: Vectors in plane and space, vector operations, gradient, divergence and curl,

Gauss's, Green's and Stokes' theorems.

Complex Analysis: Analytic functions, Cauchy's integral theorem, Cauchy's integral formula, sequences, series, convergence tests, Taylor and Laurent series, residue theorem.

Probability and Statistics: Mean, median, mode, standard deviation, combinatorial probability, probability distributions, binomial distribution, Poisson distribution, exponential distribution, normal distribution, joint and conditional probability.

Section 2: Networks, Signals and Systems

Circuit analysis: Node and mesh analysis, superposition, Thevenin's theorem, Norton's theorem, reciprocity. Sinusoidal steady state analysis: phasors, complex power, maximum power transfer.

Time and frequency domain analysis of linear circuits: RL, RC and RLC circuits, solution of network equations using Laplace transform. Linear 2-port network parameters, wye-delta transformation. Continuous-time signals: Fourier series and Fourier transform, sampling theorem and applications.



Discrete-time signals: DTFT, DFT, z-transform, discrete-time processing of continuous-time signals.

LTI systems: definition and properties, causality, stability, impulse response, convolution, poles and zeroes, frequency response, group delay, phase delay.

Section 3: Electronic Devices

Energy bands in intrinsic and extrinsic semiconductors, equilibrium carrier concentration, direct and indirect band-gap semiconductors. Carrier transport: diffusion current, drift current, mobility and resistivity, generation and recombination of carriers, Poisson and continuity equations. P-N junction, Zener diode, BJT, MOS capacitor, MOSFET, LED, photo diode and solar cell.

#### Section 4: Analog Circuits

Diode circuits: clipping, clamping and rectifiers. BJT and MOSFET amplifiers: biasing, ac coupling, small signal analysis, frequency response. Current mirrors and differential amplifiers. Op-amp circuits: Amplifiers, summers, differentiators, integrators, active filters, Schmitt triggers and oscillators.

#### Section 5: Digital Circuits

Number representations: binary, integer and floating-point- numbers. Combinatorial circuits: Boolean algebra, minimization of functions using Boolean identities and Karnaugh map, logic gates and their static CMOS implementations, arithmetic circuits, code converters, multiplexers, decoders. Sequential circuits: latches and flip-flops, counters, shift-registers, finite state machines, propagation delay, setup and hold time, critical path delay. Data converters: sample and hold circuits, ADCs and DACs. Semiconductor memories: ROM, SRAM, DRAM. Computer organization: Machine instructions and addressing modes, ALU, data-path and control unit, instruction pipelining.

#### Section 6: Control Systems

Basic control system components; Feedback principle; Transfer function; Block diagram representation; Signal flow graph; Transient and steady-state analysis of LTI systems; Frequency response; Routh-Hurwitz and Nyquist stability criteria; Bode and root-locus plots; Lag, lead and lag lead compensation; State variable model and solution of state equation of LTI systems.

Section 7: Communications



Random processes: autocorrelation and power spectral density, properties of white noise, filtering of random signals through LTI systems. Analog communications: amplitude modulation and demodulation, angle modulation and demodulation, spectra of AM and FM, superheterodyne receivers. Information theory: entropy, mutual information and channel capacity theorem. Digital communications: PCM, DPCM, digital modulation schemes (ASK, PSK, FSK, QAM), bandwidth, inter-symbol interference, MAP, ML detection, matched filter receiver, SNR and BER. Fundamentals of error correction, Hamming codes, CRC.

Section 8: Electromagnetics Maxwell's equations: differential and integral forms and their interpretation, boundary conditions, wave equation, Poynting vector. Plane waves and properties: reflection and refraction, polarization, phase and group velocity, propagation through various media, skin depth. Transmission lines: equations, characteristic impedance, impedance matching, impedance transformation, S-parameters, Smith chart. Rectangular and circular waveguides, light propagation in optical fibers, dipole and monopole antennas, linear antenna arrays.



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## **Electrical Engineering**

Section 1: Engineering Mathematics

Linear Algebra: Matrix Algebra, Systems of linear equations, Eigenvalues, Eigenvectors.

Calculus: Mean value theorems, Theorems of integral calculus, Evaluation of definite and improper integrals, Partial Derivatives, Maxima and minima, Multiple integrals, Fourier series, Vector identities, Directional derivatives, Line integral, Surface integral, Volume integral, Stokes's theorem, Gauss's theorem, Divergence theorem, Green's theorem.

Differential equations: First order equations (linear and nonlinear), Higher order linear differential equations with constant coefficients, Method of variation of parameters, Cauchy's equation, Euler's equation, Initial and boundary value problems, Partial Differential Equations, Method of separation of variables. Complex variables: Analytic functions, Cauchy's integral theorem, Cauchy's integral formula, Taylor series, Laurent series, Residue theorem, Solution integrals.

Probability and Statistics: Sampling theorems, Conditional probability, Mean, Median, Mode, Standard Deviation, Random variables, Discrete and Continuous distributions, Poisson distribution, Normal distribution, Binomial distribution, Correlation analysis, Regression analysis.

#### Section 2: Electric circuits

Network elements: ideal voltage and current sources, dependent sources, R, L, C, M elements; Network solution methods: KCL, KVL, Node and Mesh analysis; Network Theorems: Thevenin's, Norton's, Superposition and Maximum Power Transfer theorem; Transient response of dc and ac networks, sinusoidal steady-state analysis, resonance, two port networks, balanced three phase circuits, star-delta transformation, complex power and power factor in ac circuits.

#### Section 3: Electromagnetic Fields

Coulomb's Law, Electric Field Intensity, Electric Flux Density, Gauss's Law, Divergence, Electric field and potential due to point, line, plane and spherical charge distributions, Effect of dielectric medium, Capacitance of simple configurations, Biot-Savart's law, Ampere's law,Curl, Faraday's law, Lorentz force, Inductance, Magnetomotive force, Reluctance, Magnetic circuits, Self and Mutual inductance of simple configurations.



#### Section 4: Signals and Systems

Representation of continuous and discrete time signals, shifting and scaling properties, linear time invariant and causal systems, Fourier series representation of continuous and discrete time periodic signals, sampling theorem, Applications of Fourier Transform for continuous and discrete time signals, Laplace Transform and Z transform. R.M.S. value, average value calculation for any general periodic waveform

#### Section 5: Electrical Machines

Single phase transformer: equivalent circuit, phasor diagram, open circuit and short circuit tests, regulation and efficiency; Three-phase transformers: connections, vector groups, parallel operation; Autotransformer, Electromechanical energy conversion principles; DC machines: separately excited, series and shunt, motoring and generating mode of operation and their characteristics, speed control of dc motors; Three-phase induction machines: principle of operation, types, performance, torque-speed characteristics, no-load and blocked-rotor tests, equivalent circuit, starting and speed control; Operating principle of single-phase induction motors; Synchronous machines: cylindrical and salient pole machines, performance and characteristics, regulation and parallel operation of generators, starting of synchronous motors; Types of losses and efficiency calculations of electric machines

#### Section 6: Power Systems

Basic concepts of electrical power generation, ac and dc transmission concepts, Models and performance of transmission lines and cables, Economic Load Dispatch (with and without considering transmission losses), Series and shunt compensation, Electric field distribution and insulators, Distribution systems, Per-unit quantities, Bus admittance matrix, Gauss- Seidel and Newton-Raphson load flow methods, Voltage and Frequency control, Power factor correction, Symmetrical components, Symmetrical and unsymmetrical fault analysis, Principles of over-current, differential, directional and distance protection; Circuit breakers, System stability concepts, Equal area criterion.

#### Section 7: Control Systems

Mathematical modeling and representation of systems, Feedback principle, transfer function, Block diagrams and Signal flow graphs, Transient and Steady-state analysis of linear time invariant systems, Stability analysis using Routh-Hurwitz and Nyquist criteria, Bode plots, Root loci, Lag, Lead and Lead-



Lag compensators; P, PI and PID controllers; State space model, Solution of state equations of LTI systems

Section 8: Electrical and Electronic Measurements Bridges and Potentiometers, Measurement of voltage, current, power, energy and power factor; Instrument transformers, Digital voltmeters and multimeters, Phase, Time and Frequency measurement; Oscilloscopes, Error analysis.

#### Section 9: Analog and Digital Electronics

Simple diode circuits: clipping, clamping, rectifiers; Amplifiers: biasing, equivalent circuit and frequency response; oscillators and feedback amplifiers; operational amplifiers: characteristics and applications; single stage active filters, Active Filters: Sallen Key, Butterwoth, VCOs and timers, combinatorial and sequential logic circuits, multiplexers, demultiplexers, Schmitt triggers, sample and hold circuits, A/D and D/A converters.

#### Section 10: Power Electronics

Static V-I characteristics and firing/gating circuits for Thyristor, MOSFET, IGBT; DC to DC conversion: Buck, Boost and Buck-Boost Converters; Single and three-phase configuration of uncontrolled rectifiers; Voltage and Current commutated Thyristor based converters; Bidirectional ac to dc voltage source converters; Magnitude and Phase of line current harmonics for uncontrolled and thyristor based converters; Power factor and Distortion Factor of ac to dc converters; Single-phase and three-phase voltage and current source inverters, sinusoidal pulse width modulation.



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## **Mechanical Engineering**

Section 1: Engineering Mathematics

Linear Algebra: Matrix algebra, systems of linear equations, eigenvalues and eigenvectors. Calculus: Functions of single variable, limit, continuity and differentiability, mean value theorems, indeterminate forms; evaluation of definite and improper integrals; double and triple integrals; partial derivatives, total derivative, Taylor series (in one and two variables), maxima and minima, Fourier series; gradient, divergence and curl, vector identities, directional derivatives, line, surface and volume integrals, applications of Gauss, Stokes and Green's theorems. Differential equations: First order equations (linear and nonlinear); higher order linear differential equations with constant coefficients; Euler-Cauchy equation; initial and boundary value problems; Laplace transforms; solutions of heat, wave and Laplace's equations.

Complex variables: Analytic functions; Cauchy-Riemann equations; Cauchy's integral theorem and integral formula; Taylor and Laurent series. Probability and Statistics: Definitions of probability, sampling theorems, conditional probability; mean, median, mode and standard deviation; random variables, binomial, Poisson and normal distributions.

Numerical Methods: Numerical solutions of linear and non-linear algebraic equations; integration by trapezoidal and Simpson's rules; single and multi-step methods for differential equations.

Section 2: Applied Mechanics and Design

Engineering Mechanics: Free-body diagrams and equilibrium; friction and its applications including rolling friction, belt-pulley, brakes, clutches, screw jack, wedge, vehicles, etc.; trusses and frames; virtual work; kinematics and dynamics of rigid bodies in plane motion; impulse and momentum (linear and angular) and energy formulations; Lagrange's equation.

Mechanics of Materials: Stress and strain, elastic constants, Poisson's ratio; Mohr's circle for plane stress and plane strain; thin cylinders; shear force and bending moment diagrams; bending and shear stresses; concept of shear centre; deflection of beams; torsion of circular shafts; Euler's



theory of columns; energy methods; thermal stresses; strain gauges and rosettes; testing of materials with universal testing machine; testing of hardness and impact strength.

Theory of Machines: Displacement, velocity and acceleration analysis of plane mechanisms; dynamic analysis of linkages; cams; gears and gear trains; flywheels and governors; balancing of reciprocating and rotating masses; gyroscope. Vibrations: Free and forced vibration of single degree of freedom systems, effect of damping; vibration isolation; resonance; critical speeds of shafts. Machine Design: Design for static and dynamic loading; failure theories; fatigue strength and the SN diagram; principles of the design of machine elements such as bolted, riveted and welded joints; shafts, gears, rolling and sliding contact bearings, brakes and clutches, springs.

Section 3: Fluid Mechanics and Thermal Sciences Fluid Mechanics: Fluid properties; fluid statics, forces on submerged bodies, stability of floating bodies; control-volume analysis of mass, momentum and energy; fluid acceleration; differential equations of continuity and momentum; Bernoulli's equation; dimensional analysis; viscous flow of incompressible fluids, boundary layer, elementary turbulent flow, flow through pipes, head losses in pipes, bends and fittings; basics of compressible fluid flow.

Heat-Transfer: Modes of heat transfer; one dimensional heat conduction, resistance concept and electrical analogy, heat transfer through fins; unsteady heat conduction, lumped parameter system, Heisler's charts; thermal boundary layer, dimensionless parameters in free and forced convective heat transfer, heat transfer correlations for flow over flat plates and through pipes, effect of turbulence; heat exchanger performance, LMTD and NTU methods; radiative heat transfer, StefanBoltzmann law, Wien's displacement law, black and grey surfaces, view factors, radiation network analysis

Thermodynamics: Thermodynamic systems and processes; properties of pure substances, behavior of ideal and real gases; zeroth and first laws of thermodynamics, calculation of work and heat in various processes; second law of thermodynamics; thermodynamic property charts and tables, availability and irreversibility; thermodynamic relations.



Applications: Power Engineering: Air and gas compressors; vapour and gas power cycles, concepts of regeneration and reheat. I.C. Engines: Air-standard Otto, Diesel and dual cycles. Refrigeration and air-conditioning: Vapour and gas refrigeration and heat pump cycles; properties of moist air, psychrometric chart, basic psychrometric processes. Turbomachinery: Impulse and reaction principles, velocity diagrams, Pelton-wheel, Francis and Kaplan turbines; steam and gas turbines.

Section 4: Materials, Manufacturing and Industrial Engineering

Engineering Materials: Structure and properties of engineering materials, phase diagrams, heat treatment, stress-strain diagrams for engineering materials. Casting, Forming and Joining Processes: Different types of castings, design of patterns, moulds and cores; solidification and cooling; riser and gating design. Plastic deformation and yield criteria; fundamentals of hot and cold working processes; load estimation for bulk (forging, rolling, extrusion, drawing) and sheet (shearing, deep drawing, bending) metal forming processes; principles of powder metallurgy. Principles of welding, brazing, soldering and adhesive bonding.

Machining and Machine Tool Operations: Mechanics of machining; basic machine tools; single and multi-point cutting tools, tool geometry and materials, tool life and wear; economics of machining; principles of non-traditional machining processes; principles of work holding, jigs and fixtures; abrasive machining processes; NC/CNC machines and CNC programming.

Metrology and Inspection: Limits, fits and tolerances; linear and angular measurements; comparators; interferometry; form and finish measurement; alignment and testing methods; tolerance analysis in manufacturing and assembly; concepts of coordinate-measuring machine (CMM). Computer Integrated Manufacturing: Basic concepts of CAD/CAM and their integration tools; additive manufacturing. Production Planning and Control: Forecasting models, aggregate production planning, scheduling, materials requirement planning; lean manufacturing. Inventory Control: Deterministic models; safety stock inventory control systems. Operations Research: Linear programming, simplex method, transportation, assignment, network flow models, simple queuing models, PERT and CPM.



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### Management

Management – Concept, Process, Theories and Approaches, Management Roles and Skills; Functions – Planning, Organizing, Staffing, Coordinating and Controlling. Communication – Types, Process and Barriers; Decision Making – Concept, Process, Techniques and Tools Organisation Structure and Design –Types, Authority, Responsibility, Centralisation, Decentralisation and Span of Control; Managerial Economics – Concept & Importance; Demand analysis – Utility Analysis, Indifference Curve, Elasticity & Forecasting Market; Structures – Market Classification & Price Determination; National Income – Concept, Types and Measurement; Inflation-Concept, Types and Measurement; Business Ethics & CSR; Ethical Issues & Dilemma Corporate Governance; Value-Based Organisation

Organisational Behaviour – Significance & Theories; Individual Behaviour – Personality, Perception, Values, Attitude, Learning and Motivation; Group Behaviour – Team Building, Leadership, Group Dynamics Interpersonal Behaviour & Transactional Analysis; Organizational Culture & Climate; Work Force Diversity & Cross Culture Organisational Behaviour Emotions and Stress Management; Organisational Justice and Whistle Blowing; Human Resource Management – Concept, Perspectives, Influences and Recent Trends; Human Resource Planning, Recruitment and Selection, Induction, Training and Development; Job Analysis, Job Evaluation and Compensation Management

Strategic Role of Human Resource Management; Competency Mapping & Balanced Scoreboard; Career Planning and Development; Performance Management and Appraisal; Organization Development, Change & OD Interventions; Talent Management & Skill Development; Employee Engagement & Work Life Balance; Industrial Relations: Disputes & Grievance Management, Labour Welfare and Social Security; Trade Union & Collective Bargaining; International Human Resource Management – HR Challenge of International Business; Green HRM

Accounting Principles and Standards, Preparation of Financial Statements; Financial Statement Analysis – Ratio Analysis, Funds Flow and Cash Flow Analysis, DuPont Analysis; Preparation



of Cost Sheet, Marginal Costing, Cost Volume Profit Analysis Standard Costing & Variance Analysis; Financial Management, Concept & Functions; Capital Structure – Theories, Cost of Capital, Sources and Finance; Budgeting and Budgetary Control, Types and Process, Zero base Budgeting; Leverages – Operating, Financial and Combined Leverages, EBIT–EPS Analysis, Financial Breakeven Point & Indifference Level.

Value & Returns – Time Preference for Money, Valuation of Bonds and Shares, Risk and Returns ; Capital Budgeting – Nature of Investment, Evaluation, Comparison of Methods; Risk and Uncertainly Analysis; Dividend – Theories and Determination; Mergers and Acquisition – Corporate Restructuring, Value Creation, Merger Negotiations, Leveraged Buyouts, Takeover

Portfolio Management – CAPM, APT; Derivatives – Options, Option Payoffs, Option Pricing, Forward Contracts & Future Contracts; Working Capital Management – Determinants, Cash, Inventory, Receivables and Payables Management, Factoring; International Financial Management, Foreign exchange market

Strategic Management – Concept, Process, Decision & Types; Strategic Analysis – External Analysis, PEST, Porter's Approach to industry analysis, Internal Analysis – Resource Based Approach, Value Chain Analysis; Strategy Formulation – SWOT Analysis, Corporate Strategy – Growth, Stability, Retrenchment, Integration and Diversification, Business Portfolio Analysis - BCG, GE Business Model, Ansoff's Product Market Growth Matrix; Strategy Implementation – Challenges of Change, Developing Programs Mckinsey 7s Framework; Marketing – Concept, Orientation, Trends and Tasks, Customer Value and Satisfaction; Market Segmentation, Positioning and Targeting; Product and Pricing Decision – Product Mix, Product Life Cycle, New Product development, Pricing – Types and Strategies; Place and promotion decision – Marketing channels and value networks, VMS, IMC, Advertising and Sales promotion

Consumer and Industrial Buying Behaviour: Theories and Models of Consumer Behaviour; Brand Management – Role of Brands, Brand Equity, Equity Models, Developing a Branding Strategy; Brand Name Decisions, Brand Extensions and Loyalty; Logistics and Supply Chain Management, Drivers, Value creation, Supply Chain Design, Designing and Managing Sales Force, Personal Selling; Service Marketing – Managing Service Quality and Brands, Marketing



Strategies of Service Firms; Customer Relationship Marketing – Relationship Building, Strategies, Values and Process; Retail Marketing – Recent Trends in India, Types of Retail Outlets; Emerging Trends in Marketing – Concept of e-Marketing, Direct Marketing, Digital Marketing and Green Marketing; International Marketing – Entry Mode Decisions, Planning Marketing Mix for International Markets

Statistics for Management: Concept, Probability Distribution – Binominal, Poison, Normal and Exponential; Correlation and Regression Analysis; Operations Management – Role and Scope Facility Location and Layout – Site Selection and Analysis, Layout – Design and Process; Enterprise Resource Planning – ERP Modules, ERP implementation; Scheduling; Loading, Sequencing and Monitoring; Quality Management and Statistical Quality Control, Quality Circles, Total Quality Management – KAIZEN, Benchmarking, Six Sigma; ISO 9000 Series Standards; Operation Research – Transportation, Queuing Decision Theory, PERT / CPM

International Business – Managing Business in Globalization Era; Theories of International Trade; Balance of payment; Foreign Direct Investment – Benefits and Costs; Multilateral regulation of Trade and Investment under WTO; International Trade Procedures and Documentation; EXIM Policies Role of International Financial Institutions – IMF and World Bank; Information Technology – Use of Computers in Management Applications; MIS, DSS; Artificial Intelligence and Big Data; Data Warehousing, Data Mining and Knowledge Management – Concepts Managing Technological Change

Entrepreneurship Development – Concept, Types, Theories and Process, Developing Entrepreneurial Competencies; Intrapreneurship – Concept and Process; Women Entrepreneurship and Rural Entrepreneurship; Innovations in Business – Types of Innovations, Creating and Identifying Opportunities, Screening of Business Ideas; Business Plan and Feasibility Analysis – Concept and Process of Technical, Market and Financial Analysis; Micro and Small Scale Industries in India; Role of Government in Promoting; SSI Sickness in Small Industries – Reasons and Rehabilitation; Institutional Finance to Small Industries – Financial Institutions, Commercial Banks, Cooperative Banks, Micro Finance.